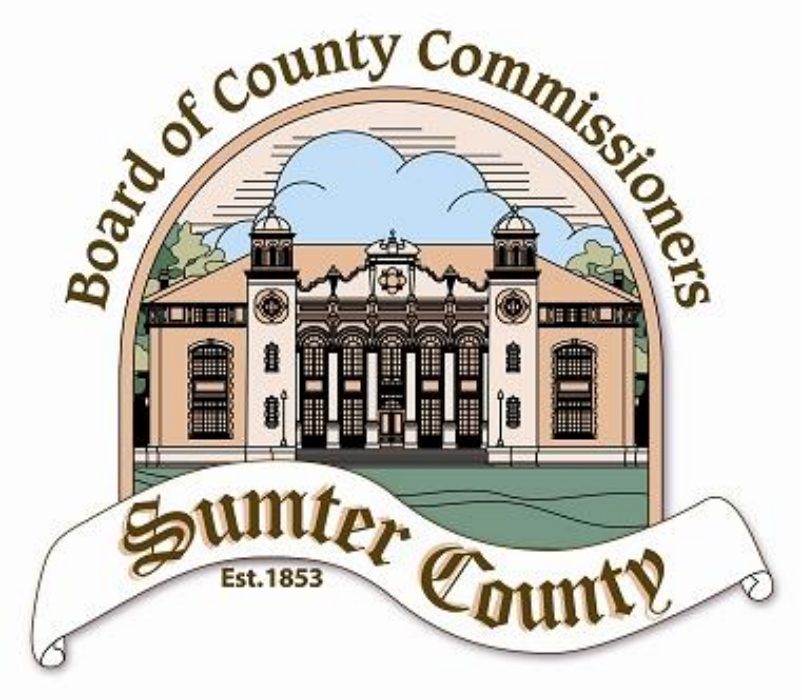
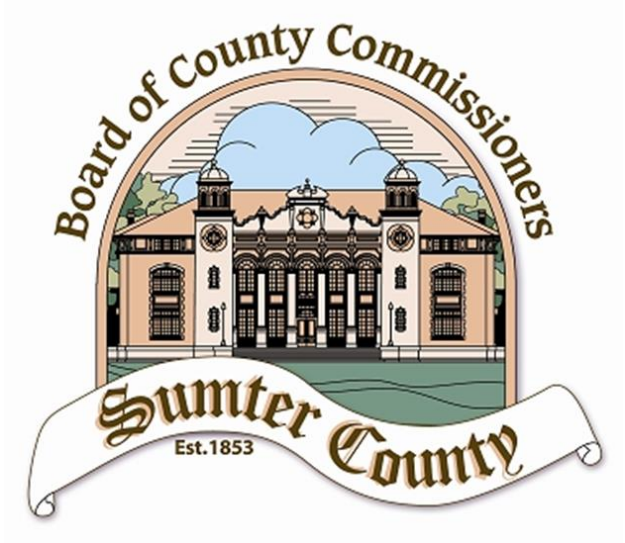
Budget Communication

with Constitutional Officers and Other Government Entities



Bradley Arnold, County Administrator



AWESOME

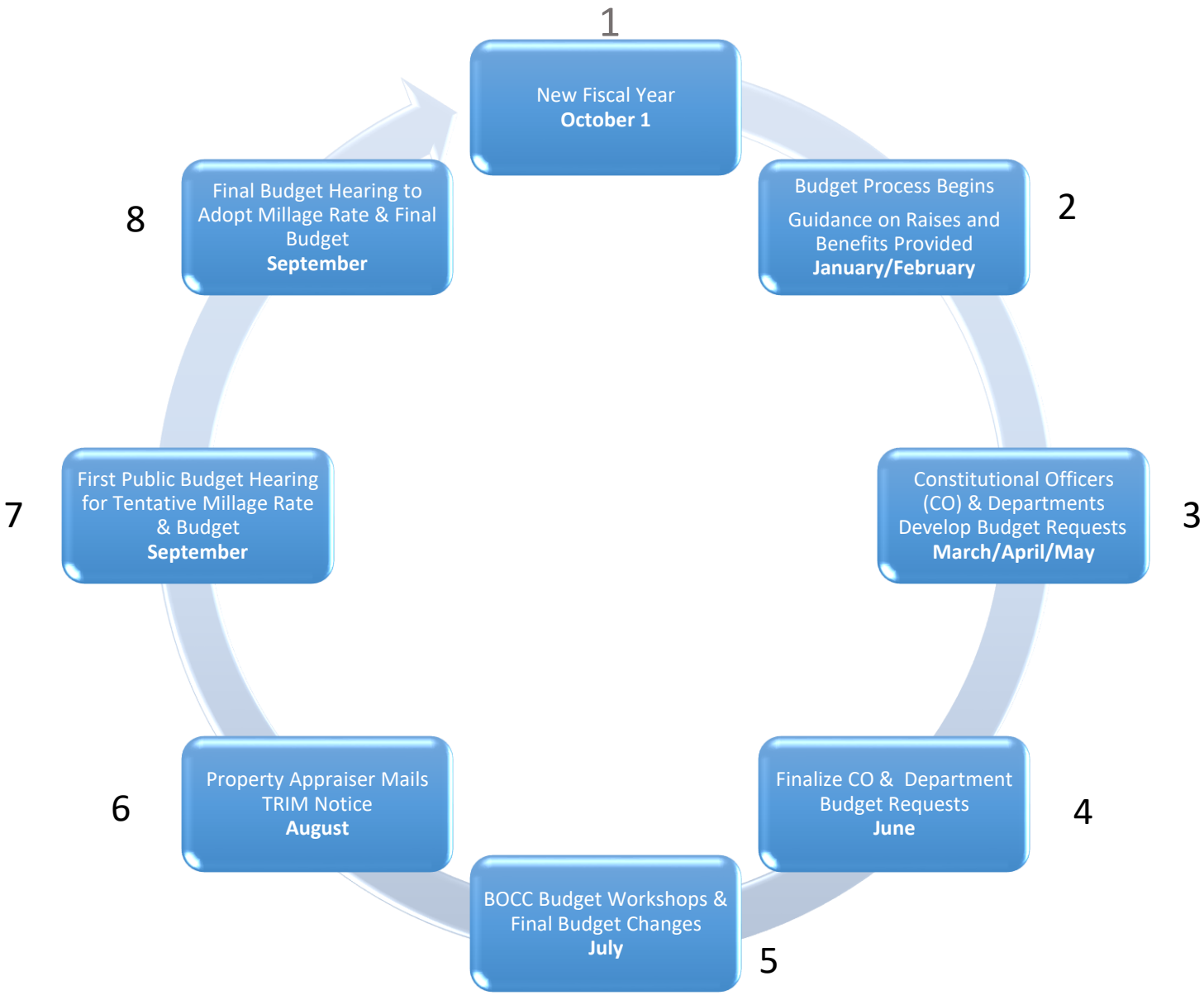
Recognition

- GFOA
  - Financial Reporting
  - Distinguished Budget Presentation
- Accreditation
  - Public Works
  - Fire & EMS
  - Emergency Mgt
  - Ambulance
  - Economic Development (October 2017)

INTERNATIONAL ECONOMIC DEVELOPMENT COUNCIL
AEDO
Accredited Economic Development Organization

TEAM

When does budget communication end?



Constitutional Officer Budget Impacts

ONE

Constitutional Officers

Sheriff's Office
- 25.3% of GF budget
- Limited IT

Tax Collector
- 2.0% of GF budget
- IT/HR/Legal/Vehicle

Clerk
- 1.6% of GF budget

SOE
- 1.4% of GF budget
- IT/HR/Legal/Vehicle

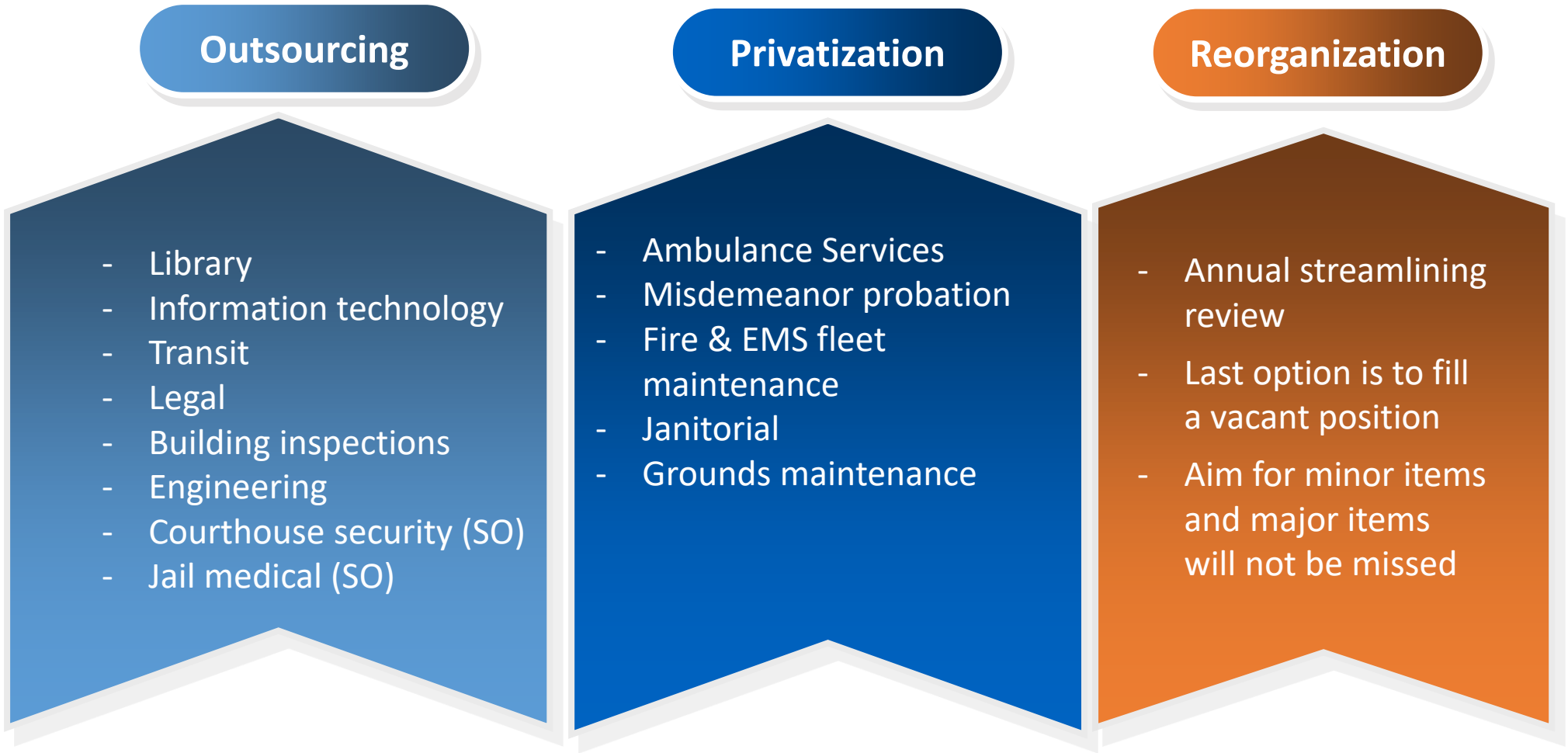
PA
- 1.3% of GF budget
- IT/Legal/Vehicle

THIRD

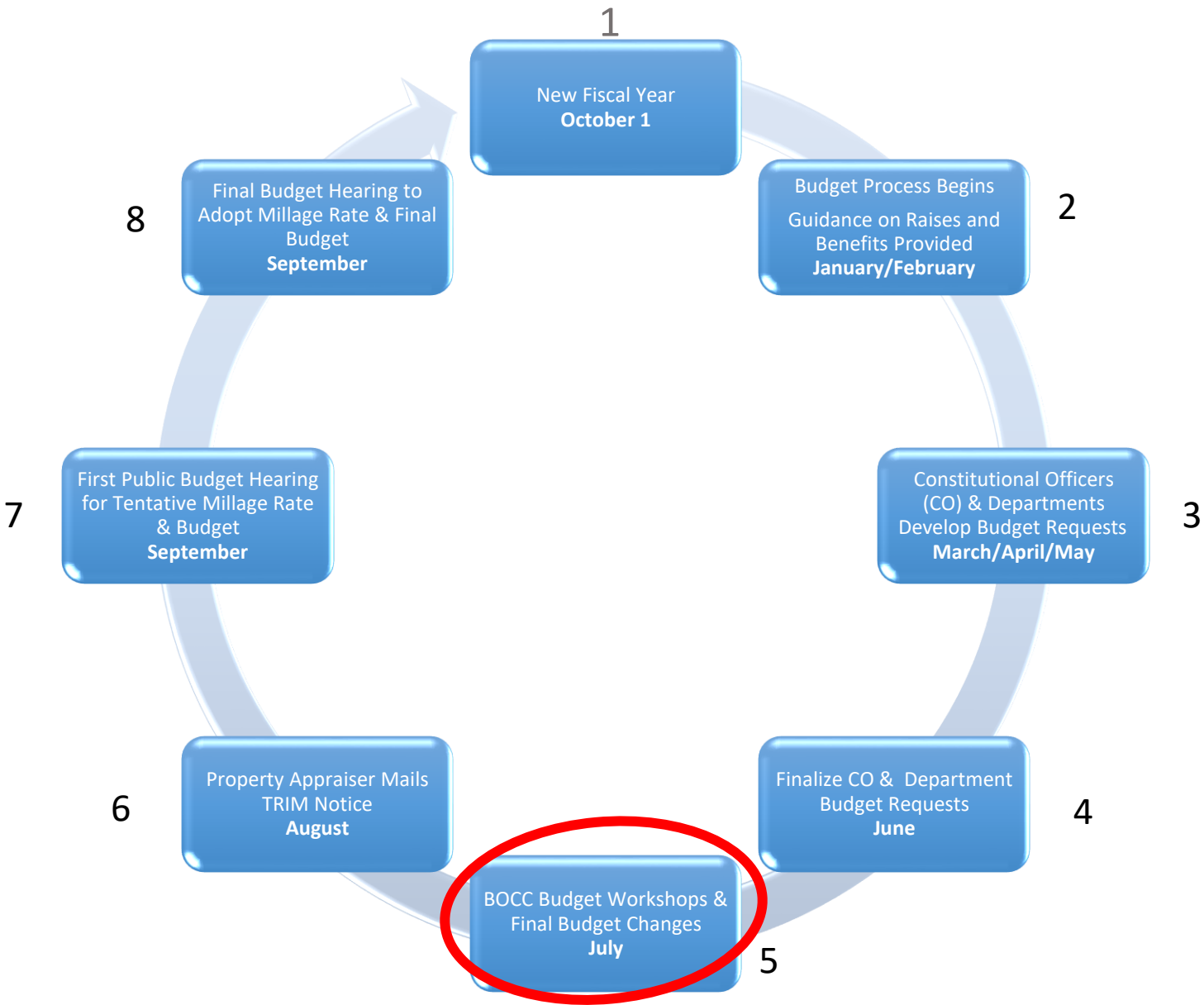
Communicating with Constitutional Officers

- Communication tools
  - Face-to-face
  - Phone
  - Email
  - Text
- Non-budget and budget meetings
  - Location
    - Lunch
    - Take turns buying
  - Frequency
    - Monthly while developing
    - Quarterly “mandatory”
- Communicating at more than one level of the organization
- Closing the organizational loops
- Projections of needs and timing to fulfill needs
- Exploring consolidation/outsourcing opportunities jointly
- The day of approval of FY 17/18 budget is the first day to start communicating for FY 18/19

Communicating Alternative Service Delivery and Reorganization Ideas



Mission: Avoid budget communication breakdowns



Sheriff Appeals to Governor:

Escambia County – 7/2017
Alachua County – 7/2016
Liberty County – 7/2016
Hernando County – 7/2016

What happens when communication is only one way?

- Don’t be the first to cast a stone or to return a throw (especially in public)
- Try again in person until communication is restored
- Minimize political inflammation (new medical term)
- Don’t pass blame – the BOCC is the responsible party to balance the budget
- Document in layman’s terms the rationale for the budget recommendations for balancing the budget

Sumter County Consolidated Services

BOCC consolidated services with cities

- Economic development
- Library
- Public safety radio
- Ambulance
- 911/Dispatch
- Fire & EMS
- Floodplain mgt
- Fire inspections
- Bldg inspections
- Planning/GIS
- Animal services
- Mosquito control
- Transit

Constitutional Officers

Sheriff's Office
- 3 Police contracts

SOE
- All city elections

Municipal communications

- Interlocal service boundary agreements
  - By ordinance, mandated monthly meetings between management of the BOCC and cities
  - County provides agenda
    - 1st item - County performance feedback of consolidated services
    - Economic development
    - Project coordination
  - Meetings rotate location
- Joint planning areas
- Utility service areas
- Development support and coordination
- Hurricane Irma

Quasi and State Agencies Budget Communications

- Chief Administrative Judge
- Court Administration
- Guardian Ad Litem
- State Attorney
- Public Defender
- Health Department
- UF/IFAS
- USDA
- Metropolitan Planning
- Regional Planning

Bi-annual inspection of facilities
and customer feedback